

Iowa Community-based Services (CBS) Transformation Plan

March 31, 2023

I

An action plan to implement recommendations from the community-based services evaluation

Transformation Plan







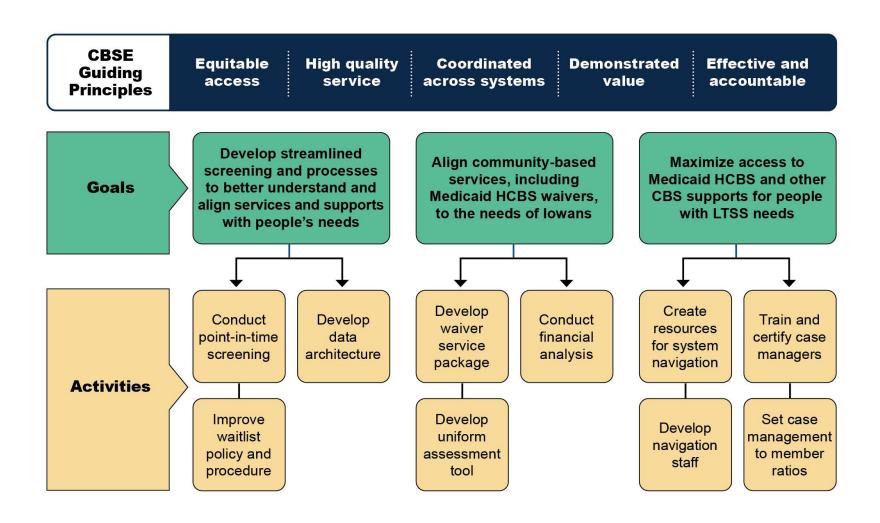
Strengthening Iowa's Community-Based Services System

Transformation Plan

February 2023

Mathematica and The Harkin Institute

Iowa CBS Transformation Plan framework





Using the active implementation framework to guide implementation

Three Key Takeaways

- 1. Iowa can improve community integration by:
 - Implementing streamlined screening and processes
 - Aligning services to need
 - Maximizing access to supports
- 2. The implementation team will leverage the expertise of partners and members to create solutions.
- 3. Implementation activities require accountability.



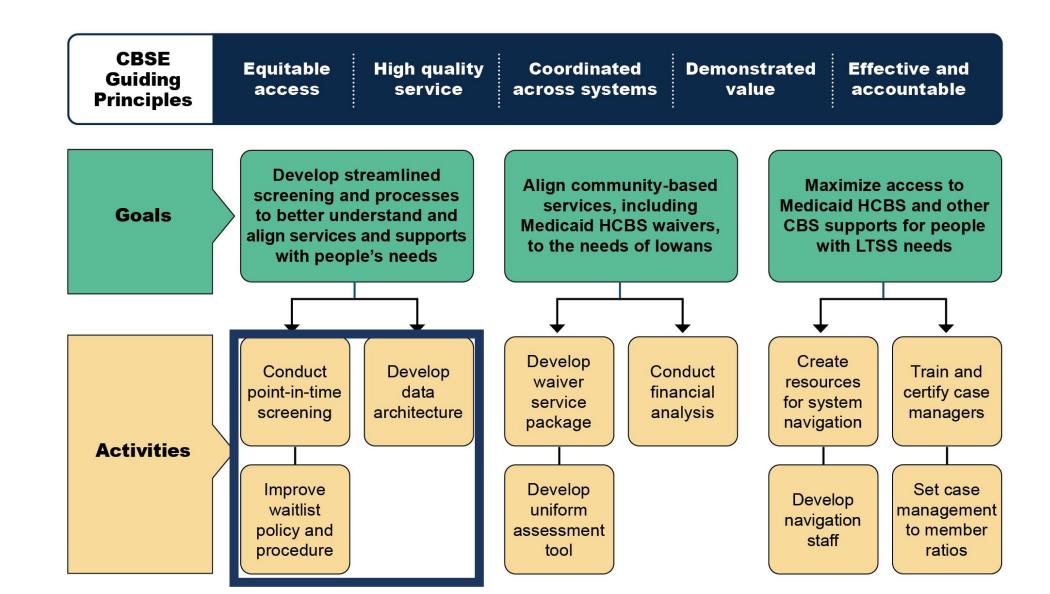


Takeaway 1:

- lowa can improve community integration by
- (I) implementing streamlined screening and processes,
- (2) aligning services to need, and
- (3) maximizing access to supports



Iowa CBS Transformation Plan framework





Implement streamlined screening and processes

Conduct point-in-time screening

Reason

Missing information about the needs of people on waitlist in order to refer or connect to services

Description

Conduct a screening of all people on the waitlist to assess need

Improve waitlist policy and procedure

Waitlists are not targeted to support those most in needs of CBS

Develop policies and procedures that define prioritization criteria

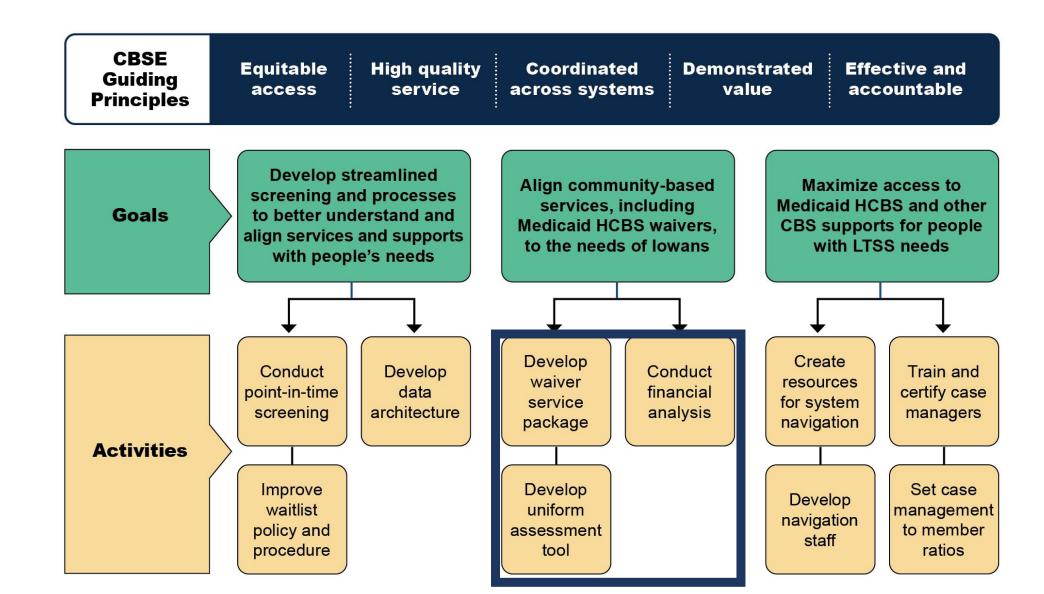
Develop data architecture

There is no process for connecting people to services or collect information about need

Develop data system that can support new waitlist screening and procedures



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Align CBS to lowans' needs

Develop waiver service package

Reason

Waiver structure based on diagnosis is inadequate to meet people's needs

Description

Identify a package of services that people need to remain in their communities

Conduct financial analysis to maximize dollars in the system

There are limited resources to serve people, and funding streams lack coordination

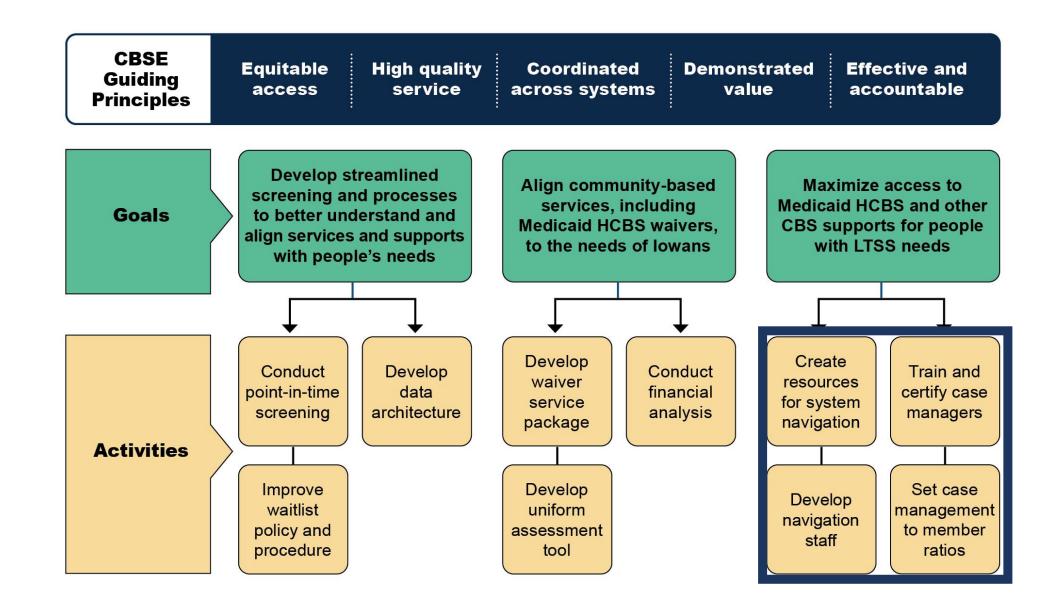
Assess financial benefits and tradeoffs of changes to the system and identify opportunities for alignment

Develop uniform assessment tool

Current use of multiple assessment tools does not allow for measuring need across different waiver populations

Identify and prepare to launch a universal assessment tool and process

Iowa CBS Transformation Plan framework





Maximize access to services: System navigation

Create resources for system navigation

Reason

Description

Consumers do not have easy access to accurate information about services

Identify tools and resources to improve the content and availabilty of information about services

Develop system navigation staff

Consumers do not have easy access to accurate information about services

Create a system navigator position to help people navigate the CBS system



Maximize access to services: Case management

Train and certify case managers

Reason

Description

Case management does not always connect people to needed services or help with transitions

Implement training programs for case managers to ensure consistency and quality

Set case management to member ratios

Case managers are not always available to support members when needs arise

Identify and establish case management to member ratios

Takeaway 2:

The team will leverage the expertise among partners and members to create solutions.



Hearing from members and caregivers

- Purpose
 - Collect ideas and feedback through conversations
 - Identify and explore solutions for system improvements

- Opportunities
 - Focus groups and listening sessions
 - Workgroups
 - Interviews





Supporting a Steering Committee

Purpose

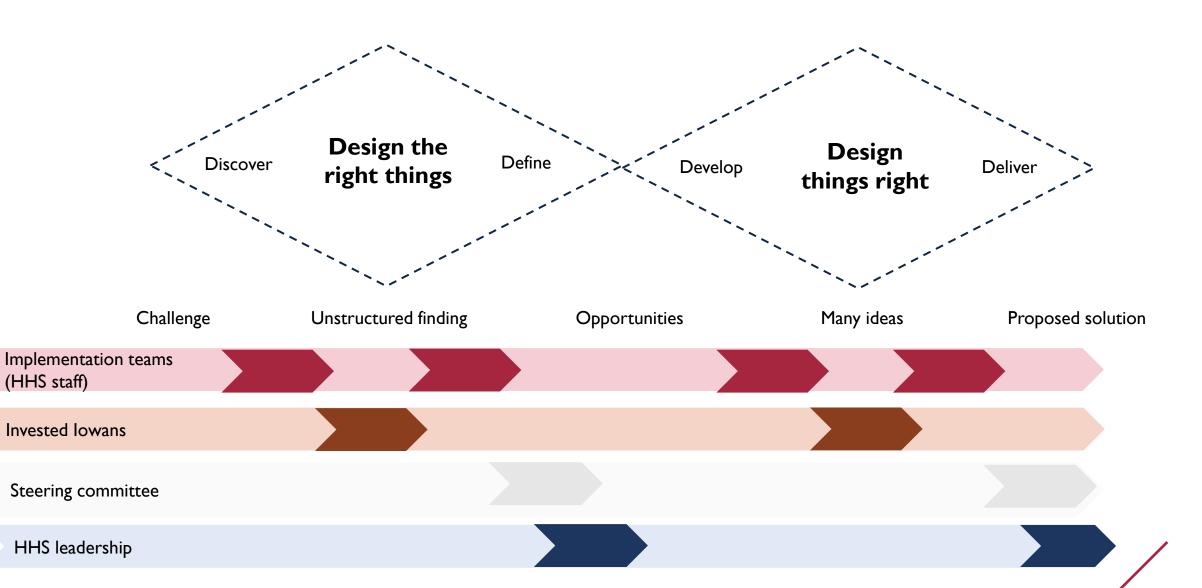
- Provide input about activities and proposed changes
- Consider how changes will impact people who use services

Members

- People who use CBS services
- Caregivers of people who use CBS services
- CBS Providers

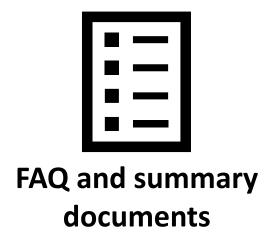


Co-create solutions with Invested Iowans





Communication channels to share information











Takeaway 3: Implementation activities require accountability.





Accountability measures

 Extent to which activities demonstrate progress

Strategic Learning



 Extent to which activities change the system

Systems Change

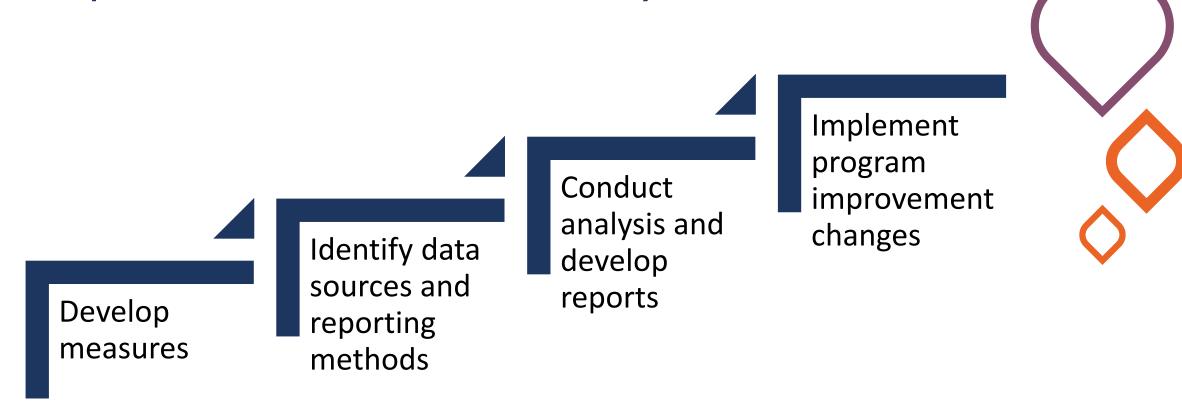


 Extent to which activities help to make lives better

Mission outcomes



Steps for data-driven accountability





Questions

How can you find out more?

Review details about upcoming feedback sessions and submit an <u>interest</u> <u>form</u> if you would like to take part. Continue to check the <u>Community-Based</u> <u>Servcies Redesign web page</u> and Iowa Medicaid's <u>Twitter</u> and <u>Facebook</u> pages for updates on progress, decisions, achievement of milestones, upcoming activities, resources and more! We will also include upcoming feedback opportunities on the <u>Iowa HHS public calendar</u>. Contact the Mathematica-Harkin team with any questions: <u>iowahcbs@mathematica-mpr.com</u>.



