

A Life in the Community: A Review of the Olmstead Decision

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Objectives:

- Understand the significance of Olmstead v. L.C. and E.W. in the delivery of disability-related services.
- Determine how the central principles of the Olmstead Decision are implemented in Iowa's services system today.
- Identify milestones in the state's compliance with Olmstead principles.
- Build understanding of how programs such as Money Follows the Person, HCBS Waivers, and community-based mental health services play a role in the State's plan.



Building an understanding.

A brief legal history.



What is "Olmstead?"

Olmstead v. L.C. and E.W. is the name of a federal lawsuit decided by the United States Supreme Court on June 22, 1999.

The decision interpreted part of the Americans with Disabilities Act (the ADA) and became a landmark civil rights decision for Americans with disabilities.



The ADA is a federal law enacted by Congress in 1990

"to provide a clear and comprehensive national mandate for the elimination of discrimination against individuals with disabilities."

Moving Away from Historical Segregation

- Historically, persons with disabilities typically lived and received care, treatment, or other services in segregated, often institutional settings.
- We now recognize that the old policies of social isolation were unfair and unnecessary.

To Community Integration and Inclusion

The Americans with Disabilities Act of 1990 and the Olmstead Supreme Court decision are about moving public policy and attitudes to the other end of the spectrum so that all persons with disabilities have the opportunity to be fully integrated into the communities of their choice and are only served in more restrictive settings based on their individual needs and their personal preferences.



Understanding the Americans with Disabilities Act (ADA)

The ADA is a federal civil rights law that prohibits discrimination against people with disabilities in everyday activities.

The ADA prohibits discrimination on the basis of disability just as other civil rights laws prohibit discrimination on the basis of race, color, sex, national origin, age, and religion.

The ADA guarantees that people with disabilities have the same opportunities as everyone else to enjoy employment opportunities, purchase goods and services, and participate in state and local government programs.

The ADA is broken up into five different sections, which are called titles. Different titles set out the requirements for different kinds of organizations.

The Five Titles (Sections) of the ADA

Title I – Employment

Title II – Subtitle A – State and Local Government Services

Title II – Subtitle B – Public Transit

Title III - Businesses and Nonprofits Serving the Public

Title IV – Telecommunications

Title V – Other Important Requirements



ADA Title I EMPLOYMENT

Title I Applies to:

Employers that have 15 or more employees, including state/local governments, employment agencies, and labor unions.

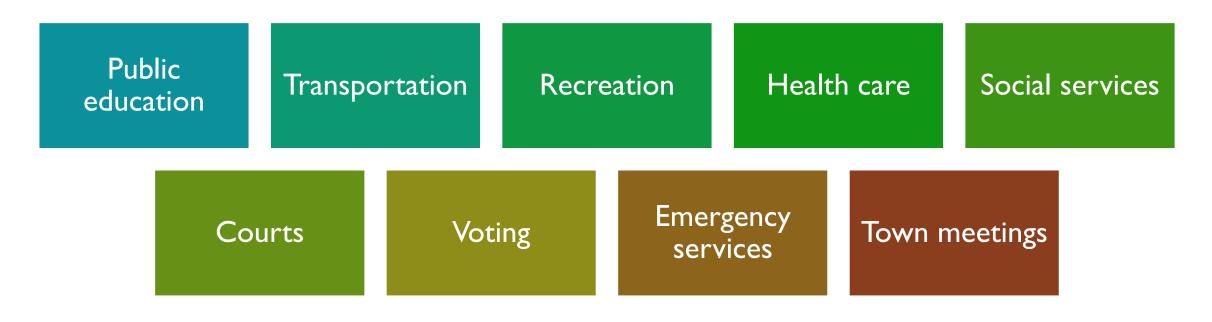
General requirements:

■ Employers must provide people with disabilities an equal opportunity to benefit from the employment-related opportunities available to others. This includes things like recruitment, hiring, promotions, training, pay, and social activities.



ADA Title II, Subtitle A STATE AND LOCAL GOVERNMENT SERVICES

Applies to all services, programs, and activities of state and local governments. Examples of state and local government activities include:





General Requirements of Title II, Subtitle A:

- State and local governments must provide people with disabilities an equal opportunity to benefit from all of their programs, services, and activities.
- The ADA applies to state and local governments even if:
 - the state or local government is small or
 - they receive money from the federal government.
- The ADA contains specific requirements for state and local governments to ensure equal access for people with disabilities.



The Olmstead Decision specifically concerned **Title II** of the ADA, which prohibits discrimination against individuals with disabilities by public entities - meaning state and local governments.

Title II says that: "No qualified individual with a disability shall, by reason of such disability, be excluded from participation in or be denied the benefits of the services, programs, or activities of a public entity, or be subjected to discrimination by any such entity." (42 USC Sec. 12132)

The federal regulations for Title II require public entities to "administer services, programs, and activities in the most integrated setting appropriate to the needs of qualified individuals with disabilities." The most integrated setting is defined as one that "enables individuals with disabilities to interact with nondisabled persons to the fullest extent possible." This is known as the "integration mandate."



ADA Title II, Subtitle B PUBLIC TRANSIT

Applies to:

- Public transit systems (including): City buses, regional bus systems, subways, light rail systems, and intercity rail transportation.
- Note: Private transportation systems are also covered by the ADA under the next section, Businesses and Nonprofits Serving the Public.

General Requirements:

Public transit systems must provide people with disabilities an equal opportunity to benefit from their services.



ADA Title III BUSINESSES AND NONPROFITS OPEN TO THE PUBLIC

Applies to:

Businesses and nonprofits serving the public. Examples of businesses and nonprofits include:

ADA Title III Businesses and Nonprofits Open to the Public

Applies to:

- Commercial facilities need only comply with requirements of the ADA Standards for Accessible Design. Examples of commercial facilities include:
 - Office buildings
 - Warehouses
 - Factories

General requirements:

Businesses must provide people with disabilities an equal opportunity to access the goods or services that they offer.



ADA Title IV TELECOMMUNICATIONS

Applies to:

- Telecommunication companies.
- This covers telephone and television access to individuals with hearing and speech disabilities.
- It also requires closed captioning of federally funded public service announcements.

General requirements:

- Telephone companies must provide services to allow callers with hearing and speech disabilities to communicate.
- Telephone and internet companies must provide telecommunications relay services (TRS) 24 hours day, 7 days a week.



ADA Title V OTHER IMPORTANT REQUIREMENTS:

Prohibiting retaliation against a person who has asserted their rights under the ADA

Stating that a person with a disability is not required to accept an aid or accommodation if they do not want to

Authorizing courts to award attorneys' fees to the winning party in a lawsuit under the ADA

Directing certain federal agencies to issue guidance explaining the law



Who does the ADA protect?



A person who

- has a physical or mental impairment that <u>substantially limits</u> one or more major life activities,
- has a history or record of such an impairment (such as cancer that is in remission), or
- is perceived by others as having such an impairment (such as a person who has scars from a severe burn).

If a person falls into any of these categories, the ADA protects them. Because the ADA is a law, and not a benefit program, you do not need to apply for coverage.



What does "substantially limits" mean?

The term "substantially limits" is interpreted broadly and is not meant to be a demanding standard. But not every condition will meet this standard.

An example of a condition that may be substantially limiting may be spina bifida.

An example of a condition that is likely not substantially limiting is a mild allergy to pollen.



What does "major life activities" mean?

Major life activities are the kind of activities that you do every day, including your body's own internal processes. There are many major life activities in addition to the examples listed here. Some examples include:

- Actions like eating, sleeping, speaking, and breathing
- Movements like walking, standing, lifting, and bending
- Cognitive functions like thinking and concentrating
- Sensory functions like seeing and hearing
- Tasks like working, reading, learning, and communicating
- The operation of major bodily functions like circulation, reproduction, and individual organs



What is a "disability?"

- There are a wide variety of disabilities. The ADA regulations do not list all.
- Some disabilities are visible, and some are not.
- All types of disabilities are included: medical, physical, developmental, intellectual, mental health, behavioral health.
- Disabilities may be temporary or permanent.
- They may have been acquired before or during birth, or later in life.
- The determination of what is a disability protected by the ADA is an individualized matter based on how the disability "substantially limits" one or more "major life activities."



Some examples of disabilities include:

- Cancer
- Diabetes
- Post-traumatic stress disorder
- HIV
- Autism
- Cerebral palsy
- Deafness or hearing loss
- Blindness or low vision
- Epilepsy
- Mobility disabilities such as those requiring the use of a wheelchair, walker, or cane
- Intellectual disabilities
- Major depressive disorder
- Traumatic brain injury

What is Olmstead?

The story and case summary.



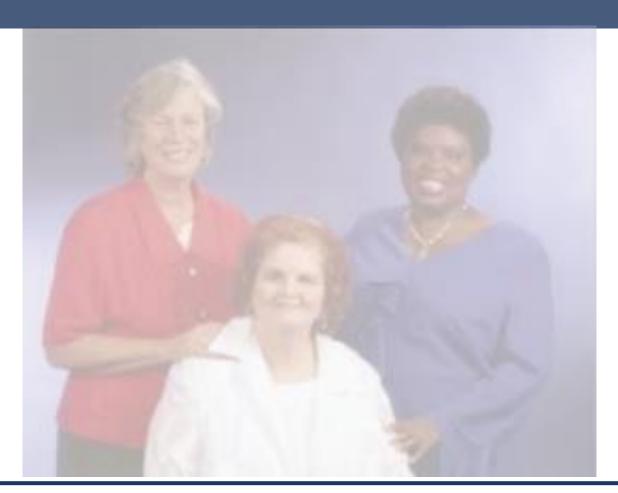
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The Faces of Olmstead: Lois, Elaine, and Sue







The Faces of Olmstead: Lois, Elaine, and Sue

Lois Curtis (L.C.) (right) and Elaine Wilson (E.W.) (left), had both spent the majority of their lives living in institutional settings, but even after their treatment teams agreed they were ready for community living, the state refused to make that option available to them.

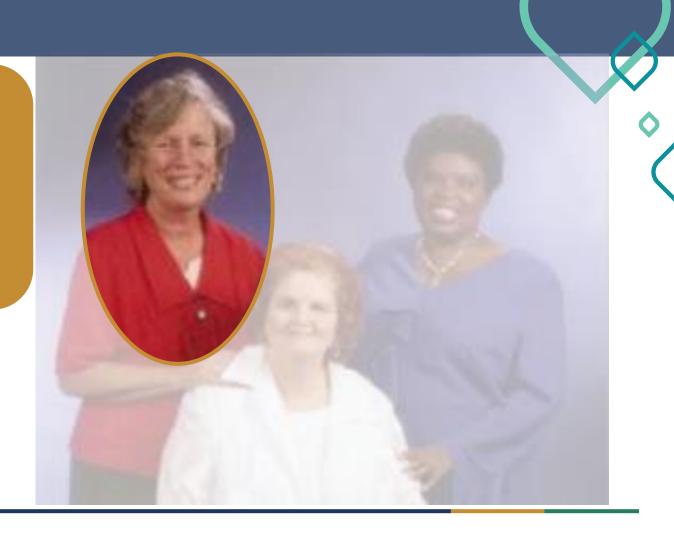




The Faces of Olmstead: Lois, Elaine, and Sue

Sue Jamieson (Legal Aid Attorney)

Sue Jamieson, attorney from the Atlanta Legal Aid Society, agreed to help them file a lawsuit to enforce their rights.





Olmstead Timeline

- In May 1995, the lawsuit was filed in federal court in Georgia by the Atlanta Legal Aid Society on behalf of Lois Curtis
- In January 1996, Elaine Wilson joined the action and Lois, Elaine, and their guardians became the plaintiffs (the people bringing the civil lawsuit). The primary named defendants (the persons or entities being sued) were Tommy Olmstead, Director of the Department of Human Resources, the Department, and the State of Georgia.
- In March 1997, a federal judge ruled that the failure of the Georgia Department of Human Resources and Georgia Regional Hospital to "place plaintiffs in an appropriate community-based treatment program violates Title II of the Americans with Disabilities Act" and that it was required to provide community-based treatment options.

Olmstead Timeline

- In July 1997, the State appealed the decision to the Eleventh Circuit Court and the lower court ruling was upheld.
- In **December 1998**, the US Supreme Court agreed to hear the appeal and 26 states initially signed on to the brief in support of the state's position that it should not be required to provide supports in the community.
- By **April 1999** Oral arguments were heard. By this time, only 7 states supported Georgia's position.
- On June 22, 1999, Justice Ruth Bader Ginsburg (who authored the majority decision) announced the decision of the court.
- A majority of The Supreme Court ruled in favor of the plaintiffs, upholding their right to receive supports in the community rather than institutions.

Lois and Elaine Won

- Lois and Elaine both found new homes and made lives in the community as a result of their lawsuit.
- Elaine enjoyed an active life, developed public speaking and advocacy skills, and inspired others until she passed away in 2004.

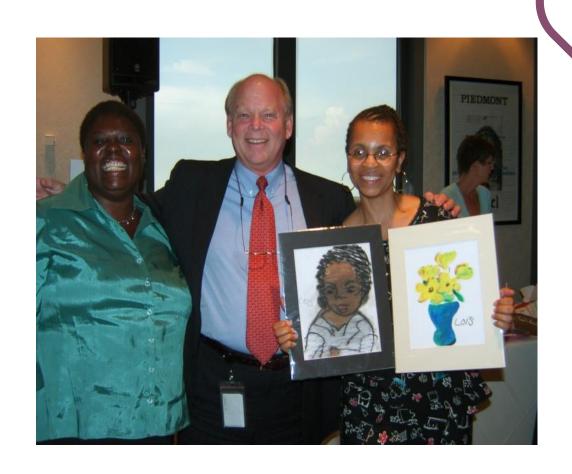




"I want to tell everybody..."

- Lois moved into a group home, reconnected with family, and made new friends.
- She found success as a folk artist, traveled, and spoke about her experiences, saying:

"I want to tell everybody, so people can get out."





In the broader context, what does the Olmstead decision mean?



Meaning to the public

Olmstead became a landmark decision in the federal civil rights of Americans with disabilities and mental illness, standing for the principles of non-discrimination and inclusion.





Meaning to the States



In the words of the Court: "Confinement in an institution severely diminishes the everyday life activities of individuals, including family relations, social contacts, work options, economic independence, educational advancement, and cultural enrichment."



- In other words:
 - States must make community living options available to persons with disabilities.
 - States must fund and operate their disability services systems in a way that does not force people to live or spend their time in institutional or segregated settings
- These responsibilities extend to all contractors, agents, or entities who carry out work on behalf of the state.



What does the Olmstead Decision mean to everyone else?

The Supreme Court created three criteria for when such action is required:





When community-based services can be reasonably accommodated, accounting for the resources available to the public entity and the needs of others who are receiving disability services from the entity.



National Legislation that led to and carried out the goals of the Olmstead Decision:

3	1973	The Rehabilitation Act
	1975	Education for All Handicapped Children Act which amended the Fair Housing Act of 1968 to include people with disabilities.
	1988	Fair Housing Amendments Act
	1990	Americans with Disabilities Act of 1990 (the ADA)
	2001	The Individuals with Disabilities Education Act



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	1988	Fair Housing Amendments Act
	1990	Americans with Disabilities Act of 1990 (the ADA)
	1999	Olmstead Decision
	2001	The Individuals with Disabilities Education Act



Who is affected by the Olmstead ruling?



All individuals protected by the Americans with Disabilities Act (the ADA)



Children, adults, and older adults



Individuals with all types of physical and mental disabilities, including mental illnesses





U.S. Department of Justice Enforcement Efforts

In 2009, ten years after the decision, the United States Justice Department made Olmstead a priority of its Civil Rights division and began to enforce the Supreme Court mandate in state after state. The gradual impact of Olmstead grew faster and more expansive after this milestone.

DOJ enforcement efforts have been driven by three goals:

- I. People with disabilities should have opportunities to live life like people without disabilities.
- 2. People with disabilities should have opportunities for true integration, independence, recovery, choice, and self-determination in all aspects of life, including where they live, learn, spend their days, work, or participation in community activities.
- 3. People with disabilities should receive qualify services that meet their individual needs.



The **Olmstead** ruling interpreted the law to mean:

- The unnecessary segregation of individuals with disabilities is discrimination that violates the ADA.
- Unnecessary segregation can occur when people with disabilities have no other option than to live in an institutional facility in order to receive the services and treatment they need.



The contrast to "unnecessary segregation" is "the most integrated setting appropriate."

- The ADA requires that states administer their programs, services, and activities "in the most integrated setting appropriate to the needs of qualified individuals with disabilities."
- Everyone deserves to live a fully integrated life in the community of their choosing.
- How individuals live and have the opportunity to make personal choices in any type of setting is equally as important as where they live.
- If individuals choose to live in traditionally "institutional" facilities, they still need opportunities to be a part of the larger community and need the freedom to make personal choices in their daily lives.

It's about CHOICE and COMMUNITY INTEGRATION

- Individuals who choose to live in community settings can still be isolated and segregated from the mainstream of community life if they don't have access to the services and supports they need to be actively involved with people, jobs, local events, and programs that are available to others.
- It's not just where you live...
- It's also about how you spend your days and if you have opportunities for ...
 - work and community involvement
 - learning and skill development
 - recreation and social interaction
 - personal choice in what you do

...it's also about HOW you live.

Olmstead directly or indirectly lead to a new focus on:

- Person-centered planning and practices
- Self-determination
- Consumer direction
- Strength-based treatment planning
- Use of evidence-based practices and trauma informed care principles
- Community-based employment supports
- Community-based behavioral supports
- Community capacity building

lowa and Other States Respond to Olmstead

Each state works to make community living achievable.





Iowa's Response

- As a result of the Olmstead Decision, each state must work to make community living options available to individuals who want and can benefit from them.
- States have an obligation to present each individual with a full range of appropriate service options and to assure that each individual's rights and personal preferences are respected and supported.
- Most states develop an Olmstead Plan the public entity's plan for implementing its obligation to provide individuals with disabilities opportunities to live, work, and receive services in integrated settings.



Governor Tom Vilsack called for a statewide steering committee to come together to develop "an effectively working plan" to eliminate barriers to community living in lowa and named the Department of Human Services as the lead agency in Olmstead planning.

The Iowa
Olmstead Real
Choices Task
Force develops and
submits the Iowa
Plan for
Community
Development to
Governor Tom
Vilsack.

The Task Force educates lowans about the Olmstead Decision.

The State sped up
the eligibility and
assessment
process for people
who need long terms
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The State sped up the eligibility and assessment process for people who need long terms supports and services by using technology to improve the management of services.

Governor Vilsack issued Executive
Order 27, which requires designated
State agencies to develop action plans to eliminate barriers to full community participation for lowans with disabilities.

The State took steps toward developing the Consumer Choices Option, which now offers Home and Community Based Services (HCBS) Waiver participants more flexibility and personal control over their own budgets and service plans.





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The State took steps toward developing the Consumer Choices Option, which now offers Home and Community Based Services (HCBS) Waiver participants more flexibility and personal control over their own budgets and service plans.

The Iowa Legislature passed the lowa Care Act, expanding Medicaid and aiming to improve access to home and community-based services and expand choices for individuals who rely on long-term services and supports.

A new HCBS
Children's Mental
Health Waiver
allowed families to get
the help they need for
their children without
giving up custody.
Home and
community-based

Home and community-based services for adults with serious mental illness are incorporated into the Medicaid State Plan, expanding access to mental health services.

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HCBS

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lowa implemented a children's mental health system of care in northeast lowa, laying the foundation for statewide improvements in children's mental health, emergency crisis services, and evidence-based practice in serving people with mental illness.

lowa's Money Follows the Person initiative began moving people with intellectual disabilities out of the Glenwood and Woodward Resource Centers and other Intermediate Care Facilities. From 2008 through 2022 over 1000 individuals have used MFP to transition to homes in the community.

The State renewed its commitment to Olmstead principles and invited lowans with disabilities and their families to share their vision for a barrier free future in the development of a new State Mental Health and Disability Services Plan.

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The State Mental
Health and
Disability Services
Plan, incorporating the
principles of the
Olmstead Decision,
was formally adopted
with five central goals:

- Community
- Access
- Capacity
- Quality
- Accountability

The Iowa Legislature initiated a statewide mental health and disability services redesign, and stakeholder workgroups were convened to make recommendations on regional administration, core services and eligibility criteria for children and adults with mental illness, intellectual disabilities, and brain injuries, as well as improvements to the judicial commitment process.

The Iowa Legislature used the workgroup recommendations and passed MHDS regional redesign legislation that is based on and consistent with the principles established in the Olmstead Decision. Stakeholder workgroups continued to meet and provide valuable input.

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lowa continued to move forward with MHDS system redesign and the transition to a regionally administered, locally delivered, system of uniform statewide core services and standards became fully operational July 1, 2014.

On January 1, 2014, the lowa Health and Wellness Plan expanded Medicaid coverage to over 150,000 lowans, increasing statewide enrollment by 28%.

DHS and other state

DHS and other state agencies engaged in the coordinated development of initiatives to improve opportunities for integrated and competitive employment.

Newly formed Mental
Health and
Disability Services
Regions provide a
greater level of
statewide consistency
in delivering an array of
core services.

Regions continue to develop and expand additional services, including crisis response, sub-acute care, jail diversion, and prescreening for civil commitments.

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The Children's Mental
Health and Wellbeing
Workgroup was
reconvened and
submitted their report
on children's mental
health crisis services and
the next steps in
establishing a statewide
children's mental health
system to the legislature.

The Olmstead Plan is revised and updated.

Mental Health and
Disability Services
Complex Mental
Health Needs
Workgroup developed
and submitted its report
to the legislature.

Rules were developed and put in place to guide the implementation of new regional crisis response services.

In accordance with the recommendations of the Complex Needs Workgroup, the legislature called for lowa's mental health and disability services regions to initiate new core services, expand the core services the regions currently provide, and meet new access standards. DHS, with the input of stakeholders, developed and adopted rules for implementation of the new Intensive Mental Health Services.

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The legislature established a new Children's Behavioral Health System State Board to advise on the development of a statewide system of community-based children's behavioral health services. DHS. with the input of stakeholders, will develop rules for the new services by January 2020.

Department of Human Services began updating the Olmstead Plan and identify strategies to collect data that better shows the experiences of people with disabilities. Submitted legoverning botopics such a and restraint coverage for and issues in direct support professionals.

Working with on updating to Olmstead Plane

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epartment of Human rvices began updating e Olmstead Plan and entify strategies to llect data that better ows the experiences people with sabilities. Submitted letters to governing bodies on topics such as seclusion and restraint in schools, coverage for telehealth, and issues impacting direct support professionals

Working with DHHS on updating the Olmstead Plan and getting better data The lowa Department of Health and Human Services contracted with Mathematica and the Harkin Institute to conduct aa systemwide assessment of the State's community-based services system and create a vision for the ideal system.

Mathematica and the Harkin Institute presented the findings and presented their recommendations to strengthen the foundation of the services system and ensure that highquality and equitable services are delivered in a coordinated and transparent way.



Just Some of the Key Systems Change Initiatives During This Time:

- > Medicaid coverage was expanded to many more lowans, increasing statewide enrollment by about 28%.
- The majority of Medicaid services, including long term services and supports were moved into a managed care structure.
- lowa's county-based and county funded mental health and disability services system transitioned over several years to a regional-based and state-funded system.
- An array of core services were established that are required by all MHDS Regions.
- > Two of lowa's four state mental health institutes were closed as community-based services were enhanced.
- The population at both state resource centers has been significantly reduced and Glenwood State Resource Center is scheduled to close on July 1, 2024.





More of the Key Systems Change Initiatives During This Time:

- lowa planned for and met the requirements of new federal rules for home and community-based settings, known as the "HCBS Settings Rules."
- lowa has worked with the U.S. Department of Justice through investigations into the Glenwood Resource Center and ADA and CRIPA (Civil Rights of Institutionalized Persons Act) to reach settlement agreements and continues to work to address system improvement.
- lowa has undertaken a statewide initiative to better understand how community members experience the home and community-based services system and how the system can be improved to support community living.



Iowa's Olmstead Plan



Olmstead Planning in Iowa Begins

2001 Iowa Plan for Community Development

- Iowa's first "Olmstead Plan" was started in 2000 completed in 2001.
- With the participation of a statewide Olmstead Steering Committee of consumers of services, family members, and other community representatives, The Iowa Plan for Community Development was presented to Governor Tom Vilsack in July 2001.

2005 Iowa Plan for Community Development Update

With continuing input from the Olmstead Real Choices Task Force and the public, the State's initial Olmstead Plan was revised and updated in 2005.



Olmstead Plan Updates

2010 Iowa Olmstead Plan for Mental Health and Disability Services

- The Iowa Olmstead Plan for Mental Health and Disability Services was developed in 2009 and released in 2010.
- This plan was intended to establish the guiding principals for lowa's evolving county-based Mental Health and Disability Services System and to help coordinate efforts to improve community integration throughout the State and to track progress

2016 Iowa Olmstead Plan for Mental Health and Disability Services

- A newly updated and redesigned plan was released in 2016 with a Framework and plan for data collection building upon the principles of the 2010 plan
- Initially the next iterated was planned for 2021 that date has been extended, partially due to the major redesign efforts underway in Iowa's Executive Branch, the major redesign efforts related to MHDS regional services, and two investigations by the U.S. Department of Justice



2010 Iowa Olmstead Plan for Mental Health and Disability Services

■ The 2010 plan established a vision of "a life in the community for everyone" and included nine guiding principles:

Public awareness and inclusion

Access to services and supports

Individualized and person-centered services

Collaboration and partnership in building community capacity

Adequate workforce and organizational effectiveness

Empowerment

Active participation

Accountability and results for providers

Responsibility and accountably for government



The 2016 Olmstead Plan Framework built on what has come before...

- The plan has nine Outcome Goals
 - These are "big picture" statements that describe the positive life experiences that should be available to lowans with disabilities or mental illnesses.
 - Each goals has four components:
 - I. Objectives
 - 2. Programs, Activities, & Policies
 - 3. Indicators of Progress
 - 4. Data and Links to Data Sources

1. Objectives are specific "pieces" that come together to form the big pictures. These objectives in each of the nine goal areas of community living define "where we want to be."

Programs, Activities, & Policies are specific actions being implemented to achieve measurable progress toward the outcome goals and objectives.

Programs, Activities, and Policies include those managed by HHS or other state agencies, and activities of other organizations that support the vision of life in the community for everyone. These describe "what we are doing to make progress."

Indicators of Progress are the types of information that is to be gathered or reviewed at least annually to measure progress toward the outcome goals and objectives. These are the questions we are asking. They include data that can be collected through systems (things we can count) and data we gather through personal experience surveys from individuals with disabilities or mental illnesses and the people who most closely support them. These describe "how we can tell we are getting there."

Data and Links to Data Sources report on the indicators of progress

report on the indicators of progress and describe "where we are now." As new data is collected and made available, the plan is designed to show how we have progressed toward the outcome goals.

Over the years since the plan was completed in 2016, useful analysis of data has been challenging and we continue to work to identify and better sources of meaningful outcome measurement data that truly reflects the system as it is experienced by the individuals accessing services.

The 2016 Olmstead Plan Framework:

The nine outcome domains of the plan are:





The Nine Outcome Domains and their plan objectives:

Access to Services

Individuals with disabilities and mental illnesses have timely and convenient access to services and supports that are responsive to their needs and preferences, and are provided by a qualified, well-trained, and supported workforce.

Community Integration

Individuals with disabilities and mental illnesses are valued, respected, and active members of their communities.

Employment

Children with disabilities and mental health conditions are appropriately educated in integrated settings. Adults with disabilities and mental illnesses are employed in integrated settings of their choice, earning competitive wages and benefits. Older adults with disabilities and mental illnesses engage in meaningful activities of their choice.

Housing

Individuals with disabilities and mental illnesses live in integrated settings of their choice that are safe, decent, affordable, and accessible.



The Nine Outcome Domains and their plan objectives:

Transportation

Individuals with disabilities and mental illnesses have adequate transportation to get to the places they need and want to go.

Person-Centeredness Individuals with disabilities and mental illnesses are supported and empowered to make informed choices about their personal goals, daily activities, individualized service plans, and civic involvement.

Health and Wellness

Individuals with disabilities and mental illnesses receive quality health care and are supported in living healthy lives.

Quality of Life Safety

Individuals with disabilities and mental illnesses are safe, free from all forms of neglect and mistreatment, and are empowered to improve their quality of life.

Natural Supports

Individuals with disabilities and mental illnesses are supported by family members and friends of their choice and have social connections within their communities.

Olmstead Planning is an ongoing process.

Other state agencies are invited to provide input and add their own initiatives.

Input is continuously gathered from users of the mental health and disability services system, family members, providers, advocates, and other stakeholders, and the general public to inform planning.



The Olmstead Planning Process Includes:



Review of federal guidance and plans developed by other states



Input from lowans with mental illness or disabilities on what is important to them and how they are impacted by the policies that govern the services system



Input from advisory and advocacy groups, providers, stakeholders, and members of the public



Focus on person-centeredness and quality-of-life indicators that make a positive difference for people with disabilities or mental illness



Aligning the Plan with other state planning processes and community integration efforts



Identifying, collecting, and analyzing timely, accurate, and meaningful data that reflects the participate experience with lowa's services system



QUESTIONS



